

**WRIGHT
RUNSTAD
& COMPANY**

January 27, 2003

The Honorable Greg Nickels
Mayor of Seattle
600 Fourth Avenue
12th Floor
Seattle, WA 98104

WASHINGTON MUTUAL TOWER
1201 THIRD AVENUE, SUITE 2710
SEATTLE, WASHINGTON 98101-3000
(206) 223-1200 FAX (206) 223-8072

RECEIVED
03 JAN 27 PM 12:04
CITY OF SEATTLE
MAYOR'S OFFICE

**WASHINGTON MUTUAL TOWER
RECONFIRMATION OF SUPERINTENDENT ZARKER**

Dear Mayor Nickels:

I am writing to support the reconfirmation of Gary Zarker as Superintendent of Seattle City Light. Throughout the turmoil of the last many months, Wright Runstad & Company has enjoyed an open and productive relationship with the Superintendent and his staff. They were organized to involve us in understanding the region's energy circumstances and supportive of suggestions for immediate energy conservation that we put forth. This has been true of our relationship with the utility during the entire time Gary Zarker has been its leader. We find him to be forthcoming and sincere in the information he provides. He is well-informed and is practical and reasoned in his approach to solutions. We believe he has established a supportive and beneficial relationship between the business community, a large user of energy, and the utility.

All of us in leadership positions of large and complex organizations can benefit from an independent review of our strategies and plans. It is most useful, (in this case for the citizens of Seattle), if those who have been diligent in developing the strategies and plans can also learn from the independent review and utilize the recommendations going forward. We encourage you to continue your support of Superintendent Zarker and reconfirm him as Superintendent of Seattle City Light

Yours truly,

Carol D. Thomas

Carol D. Thomas
Vice President